At its June 19, 2008, meeting, the State Board of Higher Education approved a 2009–11 budget request intended to balance the needs of the 11 North Dakota University System colleges and universities with the expectations of students and the people and state of North Dakota.

Constitutionally required to submit a needs-based budget, the SBHE made its recommendation after careful consideration of the 2009–11 budget plan at the June 19 meeting as well as board meetings on April 3 and June 12. The request approved by the SBHE includes a 23 percent increase in base funding for ongoing operating expenses, which compares to a 13.5 percent increase for the 2007–09 biennium.

“The State Board of Higher Education realizes that this budget proposal, which includes a 23 percent base funding increase, is ambitious, and we recognize that the governor and legislature will need to balance our request with those of state agencies,” said Richie Smith, SBHE vice president. “But it is important to understand that higher education is the foundation for the future growth and success of North Dakota and its people.”

Richie Smith
SBHE Vice President

Included in the 2009–11 base budget proposal are plans to:

- Limit four-year university tuition increases to no more than 4 percent and hold community college tuition rates at the 2008–09 levels
- Increase 2009–11 faculty and staff salaries by an annual average of 7 percent.
- Provide a safe campus environment and to develop plans and responses that will ensure safety and continuity of operations in the event of an emergency and
- Address deferred maintenance on facilities and infrastructure, rather than paying ongoing repair and increasing operating costs.

Separate from the base funding request, the NDUS also identified several one-time, non-recurring investment priorities that would help position the NDUS for the future. Included are investments to:

- Increase needs-based financial aid by about $14 million more than the current state appropriation
- Begin implementation of P–16 Education Task Force recommendations by dedicating $1.5 million to enhancement of career planning in conjunction with the Department of Public Instruction and the Department of Career and Technical Education, and
- When the UND School of Medicine and Health Sciences and North Dakota Forest Service are included, the total requested base funding increase is $116 million or 24.3 percent more than the 2007–09 adjusted base state general fund appropriation.

Recognizing Board Leadership

At the conclusion of the June 19, 2008, State Board of Higher Education meeting, Chancellor Bill Goetz (left) and SBHE Vice President Richie Smith (right) recognized outgoing SBHE President John Q. Paulsen (center) for two years of service as board president. Paulsen’s term on the board began on July 1, 2004, and ended June 30, 2008.
**SBHE Members**

<table>
<thead>
<tr>
<th>Name</th>
<th>City</th>
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<tbody>
<tr>
<td>John Q. Paulsen</td>
<td>Fargo, N.D.</td>
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<tr>
<td><strong>President</strong></td>
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<tr>
<td>Richie Smith</td>
<td>Wahpeton, N.D.</td>
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<tr>
<td><strong>Vice President</strong></td>
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<tr>
<td>Sue Andrews</td>
<td>Mapleton, N.D.</td>
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<tr>
<td>Jon Backes</td>
<td>Minot, N.D.</td>
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<td>Duaine Espegard</td>
<td>Grand Forks, N.D.</td>
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<td>Pam Kostelecky</td>
<td>Dickinson, N.D.</td>
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<td>Nate Martindale</td>
<td>Grand Forks, N.D.</td>
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<td>Grant Shaft</td>
<td>Grand Forks, N.D.</td>
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<tr>
<td>Thomas Barnhart</td>
<td>Fargo, N.D.</td>
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<tr>
<td>(Non-voting faculty advisor)</td>
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<tr>
<td>William G. Goetz</td>
<td>Bismarck, N.D.</td>
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<td><strong>Chancellor</strong></td>
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**The Role of the SBHE**

The State Board of Higher Education is the governing board of the North Dakota University System.

**Our Vision**

The North Dakota University System is the vital link to a brighter future.

**Our Mission**

The mission of the North Dakota University System is to enhance the quality of life of all those we serve and the economic and social vitality of North Dakota through the discovery, sharing and application of knowledge.

**SBHE Update**

The SBHE Update is created to increase awareness of the role of the State Board of Higher Education and the North Dakota University System and to ensure the system remains connected to, understood by and accountable to the citizens and needs of the state of North Dakota.

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**2008–09 SBHE Officers Elected**

Richie Smith was elected president of the State Board of Higher Education, and Jon Backes was elected vice president at the April 3, 2008, board meeting.

Smith is an attorney with Smith, Strege and Fredericksen, Ltd., in Wahpeton, N.D. He has served on the board since July 2005. A native of Campbell, Minn., Smith received a bachelor’s degree from Creighton University in Omaha, Neb., and a juris doctorate from Creighton University School of Law.

Backes is an attorney in the Minot law firm of McGee, Hankla, Backes and Dobrovolny, P.C. He has served on the SBHE since July 2007. Backes received a bachelor’s degree in accounting from Minot State University and a juris doctorate from the University of North Dakota, Grand Forks, N.D.

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**WSC President McCann Announces Resignation**

On June 18, 2008, Williston State College President Joseph McCann, Ph.D., announced his resignation, effective April 15, 2009. McCann has been president of WSC since July 2000.

John Q. Paulsen, president of the State Board of Higher Education, said McCann’s contributions to the college have been significant. Paulsen said the transition period will give the board and WSC time to complete some of the initiatives now underway and to ensure a smooth transition to new leadership.

Bill Goetz, chancellor of the North Dakota University System, said McCann is highly regarded for his ability to partner with the private sector. Goetz said WSC has achieved a number of noteworthy accomplishments during McCann’s presidency, including selection of the college’s proposal for a Petroleum Safety and Technology Center as an Economic Development Center of Excellence in 2006.

Plans for a WSC presidential search will be announced at a later date.

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**Upcoming SBHE Meetings**

- **Sept. 18, 2008**  
  VCSU  
- **Sept. 23, 2008**  
  Joint boards meeting

Michael Haugen will serve a four-year term through June 30, 2012.

He is a business consultant and president of M.J. Haugen and Associates, Inc., Fargo, N.D. During his distinguished military career, Haugen has earned numerous awards and decorations. Haugen currently dedicates considerable time to various public service activities, including Habitat for Humanity, Boy Scouts of America, El Zagal Shrine and the Minot State University Board of Regents.

A native of Valley City, North Dakota, Haylee Cripe attended Valley City State University and received a bachelor's degree in social science from Minot State University. She also completed the U.S. Department of State Senior Seminar, the U.S. Air Force War College and the Regional Security Study Program at the John F. Kennedy School of Government at Harvard University.

Haylee Cripe was appointed as the 2008–09 student member of the State Board of Higher Education. She will serve a one-year term through June 30, 2009.

A native of Dickinson, N.D., Cripe is a senior majoring in accounting at the University of North Dakota, Grand Forks, N.D. She was the 2007–08 North Dakota Student Association president, the 2006–07 governmental affairs commissioner and person of the year for UND student government, the 2005–06 UND student senator of the year and is a member of the UND University Senate.

In addition to involvement in many campus groups and activities, Cripe has been a member of the ConnectND State Oversight Committee, the NDUS ConnectND executive director search committee and the NDUS CIO search committee.

Jon Jackson, Ph.D., was elected faculty advisor to the State Board of Higher Education by the Council of College Faculties for a one-year term beginning July 1, 2008.

Jackson is in his 11th year on the faculty of anatomy and cell biology at the University of North Dakota School of Medicine, Grand Forks, N.D. He has served two terms as a member of CCF and currently is president of the UND University Senate.

Jackson graduated from high school in Fosston, Minn., and again as an exchange student in Göteborg, Sweden, before earning bachelor’s degrees in chemistry and biology from Luther College, Decorah, Iowa, and master’s and doctoral degrees from UND.

He completed a postdoctoral fellowship in cell biology/biochemistry at Vanderbilt University and served on the medical faculty there before pursuing teaching and business opportunities in the San Francisco Bay area.

On April 21, 2008, the State Board of Higher Education named Steven W. Shirley, Ph.D., president of Valley City State University, effective July 1, 2008.

Shirley was vice president and dean of student affairs at Dakota State University, Madison, S.D. Prior to joining Dakota State, he was a business faculty member and director of study abroad at the University of Minnesota, Crookston.

“Members of the State Board of Higher Education were very impressed by Dr. Shirley’s passion for and understanding of Valley City State University. His leadership and teambuilding skills will be strong assets to the university,” said John Q. Paulsen, SBHE president.

“Dr. Shirley has a strong understanding of what’s important to students,” said Bill Goetz, chancellor of the North Dakota University System. “His background clearly demonstrates that he is someone who can drive the growth of VCSU.”

Shirley holds a doctorate in teaching and learning: higher education, a master’s degree in marketing and global business, and a bachelor’s degree in marketing and management, all from the University of North Dakota, Grand Forks, N.D. He also is a graduate of the Institute for Educational Management at the Harvard Graduate School of Education program in professional education, Cambridge, Mass.
ConnectND Completes Successful Upgrade

An upgrade to the North Dakota University System’s ConnectND student administration system was completed on time and within budget, according to a June 19, 2008, report presented to the State Board of Higher Education by NDUS CIO Randall Thursby and MiSU President David Fuller, Ph.D., NDUS ConnectND Oversight Committee chair. This follows a successful upgrade of the ConnectND finance system in May.

“Completion of a project of this magnitude with faculty, staff and students encountering only minor problems is a major success,” Thursby said. “University System ConnectND staff members worked tirelessly to make this happen. Their dedication is absolutely remarkable, and it has been integral to our success.”

Known as Campus Connection, the student administration system is used by all 11 NDUS institutions for several key business functions, including admissions and recruitment, student records and financial aid. It interfaces with several third-party management systems that perform housing, parking, facilities, room scheduling and online credit card payment functions.

Planning for the upgrade to Oracle/PeopleSoft Campus Solutions 9.0 began in May 2007. An expectation that the project would be completed by Fall Semester 2008 was established at a June 25, 2007, kickoff meeting. The target date of June 18, 2008, was selected, knowing that the ambitious one-year timeframe would be contingent upon completion of several related projects and complicated testing cycles. Despite challenges, the project was completed on time and within budget.

SBHE Approves Major Capital Project Requests

The June 19, 2008, State Board of Higher Education meeting included discussion and approval of a prioritized list of 2009–11 major capital project requests. These projects will help provide up-to-date learning environments for students, respond to handicap accessibility and safety requirements, and help address a nearly $110 million NDUS deferred maintenance backlog. The following prioritized projects will be submitted to the Office of Management and Budget, consistent with OMB’s capital budget process:

To be included in the 2009–11 budget request:

1. NDSCS Horton Hall renovation $5,700,000
2. NDUS/UND joint IT building $11,200,000
3. LRSC Wind Energy $2,609,920
4. MiSU-B coal boiler replacement $800,000
5. MiSU physical plant building construction and boiler replacement $3,750,000
6. MaSU science library renovation and addition $4,958,325
7. NDSU Minard Hall, Phase III $13,000,000
8. UND Education Building renovation and Addition $11,200,000
9. DSU Stoxen Library renovation and addition, Phase I $8,820,000
10. WSC science lab renovation $1,610,000
11. BSC Technical Center Renovation $10,000,000
12. VCSU LD Rhoades Science Addition and Renovation $11,245,000

Other priorities, but not for inclusion in 2009–11 budget request:

13. UND Law School $8,160,000
14. NDSU Ceres Hall $10,000,000

To be included in the 2009–11 budget request:

1. UND-SOMS - Bismarck Family Practice Clinic $5,000,000
2. NDSU-Ag Research - Research Greenhouse Complex - Final Phase $16,800,000
3. NDSU- Forest Service - Greenhouse $300,000
Consent Agenda Items Approved

Consent agenda items approved at the April and June 2008 State Board of Higher Education meetings include the following:

**Academic Consent Agenda**

*April*
- **MaSU:** A request to offer a minor in fitness and wellness
- **NDSU:** A request to change the name of the School of Natural Resources Management to the School of Natural Resources Sciences
- **NDSU:** A request to change the name of the Department of Animal and Range Sciences to the Department of Animal Sciences
- **NDSU:** A request to change the name of the Animal and Range Sciences program to Animal Sciences program
- **UND:** A request to establish the Borderlands Institute
- **UND:** A request to establish the Jodsaas Center for Engineering Leadership and Entrepreneurship

*June*
- **DSU:** A request to offer an entrepreneurial leadership certificate program
- **LRSC:** A request to offer a diploma in simulator maintenance technician
- **MiSU:** A request to offer a minor in health management science
- **NDSU:** A request to offer a master of accountancy
- **NDSU:** A request to offer a major in finance
- **NDSU:** A request to offer a major in management
- **NDSU:** A request to offer a major in marketing
- **UND:** A request to offer a B.B.A. with a major in operations and supply chain management
- **UND:** A request to offer a minor in sports business
- **UND:** A request to offer a minor in non-profit leadership
- **UND:** A request to offer a minor in Chinese studies: language and culture previously presented and approved as “culture and business”

**Financial and Facility Consent Agenda**

*April*
- **BSC:** Authorization to approve a joint powers agreement for the construction and management of a BSC Community Aquatic and Wellness Center on the BSC campus
- **UND:** Authorization to proceed with leak repairs to Odegard Hall at an estimated cost of $1.4 million
- **UND:** Authorization to proceed with upgrades and repairs to the ITSS emergency power system at an estimated cost of $300,000
- **VCSU:** Authorization to allocate $49,318 from 2005–07 contingency and capital improvement emergency carryover funds to VCSU for improvements to sidewalks, stairs and hand railings to address safety issues identified by OMB Risk Management (Total cost of project $84,270)

*WSC:* Ratification of the chancellor’s action authorizing WSC to seek Budget Section approval to increase spending authority for the WSC Petroleum Safety and Technology Center building from $700,000 (as authorized by the 2007 legislature) to $810,000, and to approve allocation of $55,000 from the 2005–07 SBHE contingency carryover fund for the project

*June*
- **BSC:** Authorization to approve amendment to Section 7, Title to Improvements, of the Bismarck Parks and Recreation District/State Board of Higher Education Joint Powers Agreement relating to the aquatics/wellness center development
- **DSU:** Ratification of the chancellor’s action authorizing DSU to seek Budget Section approval to revise the Badlands Activities Center finance plan to include the issuance of bonds or funding through a private loan in the amount of $11.5 million
- **MaSU:** Authorization to proceed with an energy performance contract with Energy Services Group (ESG) of up to $6,461,334 for installation of coal/wood burning boilers and other deferred maintenance repairs
- **NDSU:** Ratification of the chancellor’s action authorizing an increase from $580,000 to $701,900 in project authorization for the NDSU Main Station Beef Research Facility
- **NDSU:** Authorization to proceed with replacement of the Dacotah Field artificial turf at an estimated cost of $900,000
- **NDSU:** Ratification of the chancellor’s action granting authority to proceed with the research greenhouse project up to the current funding of $11,756,607
- **UND:** Ratification of the chancellor’s action granting authority to seek Budget Section authorization to accept an addition to the clinical education center as a gift from the UND Alumni Association and Foundation

*Personnel Consent Agenda*

*April*
- **NDSU:** Approve a request to award honorary doctoral degrees to Judge Myron H. Bright and Dr. Calvin Fercho
- **NDSU:** Reappoint Tom Borgen to the State Board of Agricultural Research and Education
Textbook Committee Presents Findings

Textbook prices are increasing at more than four times the rate of inflation for all finished goods, according to a report presented at the June 19, 2008, State Board of Higher Education meeting by Janna Stoskopf, NDSU dean of student life, and Ron Storhaug, NDSU student. Stoskopf and Storhaug are members of a committee appointed to study the cost of textbooks in accordance with the SBHE’s 2007 – 08 work plan.

Key findings include:
- According to a 2005 report, nationwide, the average student spends nearly $900 per year on textbooks.
- New editions of the most widely purchased textbooks are published every three years, thus limiting the availability of used textbooks.
- New editions of textbooks cost, on average, 45 percent more than used copies of the previous edition.
- According to a 2007 report, nationwide, college bookstores make a profit of about 4.4 cents per book.

Key recommendations for North Dakota University System college and university bookstores include:
- Student feedback on textbooks should be part of the course evaluation process.
- Communication with faculty should be reviewed to ensure that the textbook selection process is timely and cost-effective.
- Clear distinctions should be made between required and recommended textbooks.
- Where feasible, textbook rental programs should be considered.
- Implementation of a campus committee, including student membership, should be considered to provide advice and input on textbook practices.

Promoting North Dakota Higher Education to Canadian Students

Admissions and recruitment officials from 10 North Dakota public and private colleges collaborated on a North Dakota pavilion at the Rotary Career Symposium in Winnipeg, Manitoba, in April 2008. Coordinated by the North Dakota office of the U.S. Commercial Service, the event provided an opportunity to highlight the benefits of studying in North Dakota and to recruit some of the more than 10,000 Canadian students who attended the symposium.

In preparation for the event, the U.S. Consulate in Winnipeg sent all Manitoba guidance counselors a letter inviting them to bring their students to the North Dakota pavilion and to attend a counselors’ reception sponsored by the consulate on behalf of the North Dakota colleges and universities. Pictured with private and public college officials are event coordinator Heather Ranck, U.S. Commercial Service (front row, middle) and Philip Parnell, Ph.D., NDUS director of articulation and transfer (front row, right).

Board Policy Manual Revisions Approved

Policy manual revisions adopted by the State Board of Higher Education at the April and June 2008 board meetings include:

April

Introduction and First Reading

406.1 - Academic Calendars

Second Reading and Final Adoption

830.2 - Refund Policy

1902 - Emergency Notification Systems

1914 - Centers of Excellence Applications

HR 24 - Reduction in force

June

Introduction and First Reading

403.7 – Common General Education Requirement and Transfer of General Education Credits

902.1 – Construction Process – Legislative Approval; List of Funding Requests

902.3 – Requests for Construction, Renovation & Remodeling; Change Orders; Changes in Project Scope or Size

902.5 – Construction Process – Architects and Engineers

HR Policy 20 – Leave

Second Reading and Final Passage

406.1 - Academic Calendars
In the spirit of the Roundtable on Higher Education, North Dakota University System colleges and universities share the following examples of their contributions to the economic growth, educational excellence and social vitality of North Dakota.

Bismarck State College

BSC will begin offering a two-year program in instrumentation and control technology this fall. Representatives from the energy industry requested that BSC offer the program to help meet the need for skilled instrumentation and control technicians at North Dakota’s power plants, ethanol plants, other process plants and industrial sites.

BSC’s chapter of Phi Theta Kappa International Honor Society received several awards at the regional convention in March at Inver Hills Community College in Minnesota. Named a distinguished chapter, BSC finished fourth out of 60 chapters in the region. Chapter advisor Michelle Lindblom was awarded the Paragon Advisor Award, and the chapter achieved the five-star level indicating the highest level of activity.

Dickinson State University

A $1.6 million pledge for the Badlands Activities Center (BAC) from Fisher Industries in Dickinson has propelled fundraising efforts for the regional project to more than $6.3 million in cash and pledges. The goal of the campaign is to raise more than $16 million from public and private sources.

The National League for Nursing Accrediting Commission (NLNAC) recently granted DSU’s practical nursing program full, seven-year continued accreditation. The successful accreditation shows that the university and its faculty meet the highest standards of nursing education.

DSU and NDSU are finalizing the details of a collaborative engineering program in the areas of computer, electrical, industrial and manufacturing engineering. Students will begin their studies at DSU and complete them at NDSU. The partnership will directly benefit students, businesses and manufacturers in western North Dakota.

Lake Region State College

LRSC and the Interactive Video Network showcased the college’s high-definition interactive video rooms for the media and faculty, staff and students on March 17. Representatives of LRSC connected with IVN personnel in a high-definition room at NDSU to demonstrate the new video technology that brings the distance delivery method closer to a traditional classroom setting. Instructors are able to project high-quality images, videos, microscope slides, power points and other technology over the network.

LRSC now has a chapter of Phi Theta Kappa, the largest honor society in American higher education. With more than two million members and 1,200 chapters, Phi Theta Kappa is located in all 50 states, the U.S. territories and around the world.

Mayville State University

Carolyn Baker, assistant English professor, has been a facilitator in the Read North Dakota program sponsored by the North Dakota Humanities Council. Baker facilitated a reading of the book “Reading Lolita in Tehran.” She recently led discussions of the book in Crosby and Rolette, N.D. The Read North Dakota program is dedicated to celebrating and promoting literature created in and about North Dakota.

Minot State University

On March 17, MiSU’s North Dakota Center for Persons with Disabilities sponsored a ground-breaking symposium on autism to launch its new service, training and research program. NDCPD is working with partners around the state to make MiSU and NDCPD the go-to-place for information about autism.

A Higher Learning Commission evaluation team visited MiSU March 31–April 2. The HLC team chair reported the team’s preliminary finding that MiSU had met all five criteria for 10-year re-accreditation. While the recommendations are preliminary and will not be formalized for six months, the team’s initial recommendation was very positive.

MiSU faculty hosted the second annual Mind/Brain MythBusters conference June 12-13. These interactive seminars help educators incorporate new mind/brain research into their classrooms. MiSU’s Center for the Applied Study of Cognition and Learning Sciences was accepted as an NDUS Center of Excellence in September 2007.

MiSU-Bottineau

MiSU-B is a cooperating party in the North Central Education Consortium, one of nine rural education associations (REAs) in the state. In February, the NCEC received a $231,000 grant from the North Dakota Career and Technical Education Department to establish one of three virtual technology centers that were approved for the state. Eight schools and seven school districts will participate in the NCEC and the technology center programs during the first year. Larry Brooks, associate dean for academic affairs, is the governing board chairman.

North Dakota State College of Science

Butler Machinery Company and Caterpillar Inc. presented NDSCS a $50,000 donation earmarked for equipment, scholarships, curriculum support and faculty development for the Caterpillar Dealer Service Technician Program. The funds supplement an existing relationship that provides $1.285 million in equipment that is either donated or on loan from Butler Machinery and Caterpillar.

Phase I remodeling of the training laboratory at the NDSCS Center for Nanoscience Technology Training was completed in March. The new 10,000 clean room is used by
nanoscience technology students to
develop industry-based skill sets for
nanofabrication and analysis. The
NDSCS Nanoscience Technology
Program is in its second year.

**North Dakota State University**
Two research fellows in the Risk+Crisis
Communication Project at NDSU and
the National Center for Food Protection
and Defense presented research findings
at the Department of Homeland
Security University Network Summit
in Washington, D.C. Kimberly Cowden
and Stella Opendi were selected for the
March summit.

Andrea Hanson, a junior from Bowman,
N.D., received the Benjamin A. Gilman
International Scholarship, which is
sponsored by the U.S. Department
of State Bureau of Educational and
Cultural Affairs. She is studying at
Hedmark University College, an NDSU
exchange partner in Norway.

**University of North Dakota**
In March, internationally recognized
author Salman Rushdie helped UND
celebrate its 125th anniversary by
inaugurating the “Great Conversations”
series. Rushdie was the keynote speaker
at the 39th Annual Writers Conference.

This spring, UND was named to the
2007 President’s Higher Education
Community Service Honor Roll for its
consistent excellence in community
engagement. Only 528 of the country’s
roughly 4,000 colleges and universities
were honored with this accolade.

AgCam, an Earth-observing sensor built
by UND students and faculty, made the
trek this spring from campus to NASA’s
Kennedy Space Center, where it will be
prepared for launch to the International
Space Station. AgCam will monitor the
health of crops and other plants.

**Valley City State University**
The North Dakota Board of Nursing
recently approved a collaborative
nurse education satellite program to be
delivered in Valley City through the
Dakota Nursing Program. Partners in
the initiative include VCSU, MiSU-B
and two local healthcare providers,
the Sheyenne Care Center and Mercy
Hospital.

Northwest College, Powell, Wy.,
and VCSU entered into an articulation
agreement that gives the Wyoming
students an opportunity to complete the
university’s elementary education program via a combination of distance
learning delivery methods. The
agreement addresses an unmet demand
for elementary education degree
opportunities in Wyoming.

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**UND:** Approve a request to award
honorary doctorates to Jean Kiesan,
Dr. Steinar Opstad and Edward
Schafer

Approve emeritus status of Presidents
Chaffee, Etemad, Kupchella and
Vickers

**June**

**NDSU:** Reappoint Jerry Effertz
to the State Board of Agriculture
Research and Education

**LRSC:** Approve an early retirement
agreement for Dr. Etemad