A summary of Fall 2011 fees charged by the 11 North Dakota University System campuses was presented to the State Board of Higher Education by Laura Glatt, NDUS vice chancellor for administrative affairs, at the Nov. 17, 2011, board meeting.

The document was prepared at the request of the interim Higher Education Committee and presented at its Aug. 30, 2011, meeting in response to concerns about the impact of fees on the affordability of higher education in North Dakota. At the board’s November meeting, Grant Shaft, SBHE President, announced that he was appointing Kirsten Diederich, Ph.D., SBHE member, to lead a board taskforce to review fees.

A Web-based tuition and fee cost estimator also being developed by the NDUS was presented to the SBHE by Randall Thursby, NDUS CIO. The cost calculator was developed to meet the requirements of SB 2351, which was approved by the 2011 Legislative Assembly. Thursby said the application developed by the University System goes beyond legislative expectations and has resulted in discussions that may lead to the more consistent, simplified publication and assessment of student fees.

### Legislature Backs Bill to End Use of the “Fighting Sioux”

Actions taken during the November 2011 Special Legislative Session included approval of SB 2370, which repealed a previous bill mandating continued use of the University of North Dakota’s Fighting Sioux nickname and logo.

The bill also provides for a “cooling-off period” by prohibiting the adoption of a new nickname and logo until January 2015. UND now will resume the process of retiring the Fighting Sioux nickname and logo with the transition to occur no later than Dec. 31, 2011. The State Board of Higher Education directed the university to do so at the board’s Nov. 17, 2011, meeting.

With lawsuits and other matters related to the nickname and logo still pending, Grant Shaft, SBHE president, said it would be appropriate for him to discuss these issues with the North Dakota attorney general. SBHE members also suggested a possible meeting between the attorney general and the full board.
Legal Services Committee Concludes Work

The work of the State Board of Higher Education’s Legal Services Committee was completed at its Nov. 16, 2011, meeting. Grant Shaft, SBHE president and committee chair, said that, overall, the board and campuses are satisfied with the current structure and do not recommend changes.

The Legal Services Committee included Shaft; Mike Haugen, SBHE member; and Pat Seaworth, SBHE general counsel.

Committee recommendations include:
• Development of an SBHE policy to provide for external review of legal services, possibly every three years
• Consideration of consolidation of some legal services, such as contract review, in the SBHE’s efficiencies review process

Chancellor Search Process Underway

At its Nov. 2011 meeting, the State Board of Higher Education approved a chancellor search profile and timeline as recommended by the board’s Chancellor Search Committee. The documents were discussed and approved by the committee on Oct. 18, 2011.

The timeline calls for selection of a new chancellor by March 2012 with a possible start date of July 1, 2012. He or she will succeed Bill Goetz, who will retire after five years in the position.

More information about the search is available at ndus.edu.

Work Begins on “Maximizing Results through Efficiencies”

At the Nov. 17, 2011, State Board of Higher Education meeting, Grant Shaft, president, presented a plan to maximize the North Dakota University System’s capacity to meet the needs of students and the state while improving quality, access and affordability.

Shaft said his goal is to accelerate the pace of change to meet the SBHE’s strategic plan objective: North Dakota will rank #1 in the nation in the education of our population. He proposed a multi-step plan with several specific action items, including:
• A common LMS, lecture capture and document imaging

Committee recommendations include:
• A centralized payroll and unified communication system
• Expanded credit-by-exam and prior learning
• Shared course content
• Reduced course content
• Review of low enrollment programs
• Differential admission requirements

Implementation plans will be guided by a student-centered philosophy.

Shaft and Duaine Espegard, SBHE vice president, will continue discussion of the plan at the Nov. 30, 2011, meeting of the Chancellor’s Cabinet.
Prefering Students to be College and Career Ready

A national movement toward adoption of common core academic standards will ensure that high school students graduate with the knowledge and skills needed to be ready for both college and careers, according to a report presented at the Nov. 17, 2011, SBHE meeting by Aimee Copas, NDUS academic affairs associate. In North Dakota, committees of content and instructional experts began to study the Common Core State Standards in June 2010 and voted to adopt them in April 2011.

Copas said these standards will result in improved preparation of incoming college students, reduced remediation rates, increased degree-attainment rates and clear guidance for teacher preparation programs.

The next step in the process of adoption of these national standards will be a review by local school districts and the possible voluntary adoption of curriculum templates by K-12 schools in North Dakota.

Board and System Move Toward Performance Funding

At its Nov. 17, 2011, meeting, the State Board of Higher Education moved one step closer to selection of performance/outcomes-based funding measures.

The SBHE approved a number of guiding principles for the process, including rewarding actions that support the North Dakota University System’s vision and strategic plan and evaluating institutions against their own baselines, not one another. The board also approved three key measures of success to be incorporated in the performance-funding model: degree completion, job and further education outcomes, and retention. Grant Shaft, SBHE president, said it is important for the board to seek input from the legislative and executive branches on whether the identified performance measures meet their expectations.

The discussion was led by Marsha Krotseng, Ed.D., NDUS vice chancellor for strategic planning. Bill Goetz, NDUS chancellor, will name a performance funding workgroup to develop detailed and consistent definitions for these measures.

Tribal and Public Colleges Working Toward Shared Goals

North Dakota tribal colleges and the North Dakota University System have a strong, collegial relationship, according to a November 2011 report to the State Board of Higher Education by David Gipp, Ph.D., president of United Tribes Technical College, and Michel Hillman, Ph.D., NDUS vice chancellor for academic and student affairs. The public and tribal colleges jointly administered a survey of collaborations now underway; this work resulted in a report on the 40 most meaningful tribal and public college partnerships. The document is available on the University System website at http://www.ndus.edu/uploads/reports/87/study-of-relationships-between-ndus-and-tribal-colleges-10-11.pdf.
The following Budget, Audit and Finance Committee recommendations related to NDSU Minard Hall were approved by the State Board of Higher Education at the Nov. 2011 meeting:

- Completion at an estimated cost of $22,874,300 to be funded with $17.5 million in state general funds, $500,000 in gift funds and $4,874,300 in future 2011–13 deficiency appropriations
- Approval to seek Budget Section approval for increased spending authorization from $18 million to $22,874,300, an increase of $4,874,300 with the intent that, up to this amount (less any funding recovered from insurance or legal action) ultimately would be funded by a state general fund deficiency appropriation per NDCC 48-01.2-25
- Authority to seek Budget Section approval for increased spending authorization from $18 million to $22,874,300, an increase of $4,874,300 with the intent that, up to this amount (less any funding recovered from insurance or legal action) ultimately would be funded by a state general fund deficiency appropriation per NDCC 48-01.2-25
- Approval to take any necessary action, including litigation, to seek recovery of damages, expenses and costs resulting from the collapse, with any recovery being used to offset the ongoing costs of the project, or, if the project is complete at the time of any recovery, to reimburse the state of North Dakota for the costs of the project to the extent that recovery dollars are available, following consultation with the chancellor

Policy manual revisions adopted at the Nov. 2011 State Board of Higher Education meeting include the following:

**Introduction and first reading**
- HR 20 – Leave
- 611.10 – Theft and Fraud

**Second reading and final adoption**
- Section 900 Facilities Policies
  - 441 – Degree, Credit, Non-Degree Credit and Non-Credit Activities
  - 508.2 – North Dakota Academic and Career and Technical Education Scholarships
  - 805.1 – Tuition
  - 805.3 – Application, Course, Program and Other Miscellaneous Fees

Representatives of the North Dakota Student Association, the Council of College Faculties and the North Dakota University System Staff Senate provided updates on campus activities and planning efforts at the Nov. 17, 2011, State Board of Higher Education meeting.
Celebrating Successes

In the spirit of the Roundtable on Higher Education, North Dakota University System colleges and universities share the following examples of their contributions to the economic growth, educational excellence and social vitality of North Dakota.

Bismarck State College
- BSC received a $1.9 million grant from the Title III Strengthening Institutions Program. The college will use the funds to develop a data management and integration project over the five years of the grant. Funding of up to $400,000 per year began in October. The grant includes an endowment of $322,091 that will be matched through funds raised by the BSC Foundation.
- BSC’s B.A.S. in energy management was ranked the seventh most affordable online management degree in the nation by GetEducated.com, a consumer group that publishes online college rankings and online university ratings. BSC is the only institution in North or South Dakota to be included in these rankings. Based on costs from Spring 2011, BSC’s energy management degree received an A- in the rating scale and a #7 ranking for its overall degree cost of $29,194.

Dakota College at Bottineau
- In collaboration with the North Dakota Department of Career and Technical Education, DCB has hired a new farm and ranch business management instructor who will work with small to mid-size vegetable producers throughout the state to maximize profits and add to North Dakota’s economic vitality.
- DCB offered a commercial driver’s license (CDL) training program this fall in cooperation with WSC. The program filled immediately, underscoring the demand for the training in the Bottineau area. Another CDL opportunity will be offered to Bottineau-area residents in the spring.

Dickinson State University
- DSU’s Theodore Roosevelt Center held its sixth annual Theodore Roosevelt Symposium in conjunction with the 92nd annual meeting of the Theodore Roosevelt Association. The events took place on the DSU campus and in Medora, N.D. On Oct. 28, a statue of young Theodore Roosevelt was unveiled to the city of Dickinson and members of the Roosevelt family at the Stark County Courthouse. It was created by DSU alumnus Tom Bollinger.
- In Fall 2011, DSU was ranked 63 out of 150 universities in the Regional College Midwest rankings and fourth of eight in the Midwest Top Public Schools category, according to the 2012 U.S. News and World Report rankings. At the state level, DSU was selected as the 2011 Special Olympics North Dakota School of the Year for Area 12.
- A tobacco-free policy was adopted on the DSU campus in August 2011 after consideration of a proposal developed by a joint Faculty/Staff/Student Senate committee in February 2011. Smoking and tobacco use are prohibited in all areas of campus, including off-campus facilities occupied or controlled by DSU.

Lake Region State College
- The LRSC Adult Learning Center will expand and enhance services, thanks to a Department of Labor grant. The $201,220 award will allow career advisement to be added at sites in Devils Lake and Rugby and potential new sites in Langdon and New Rockford.
- Collegiate DECA – a club of LRSC students majoring in marketing and management – spearheaded a volunteer day in Minot September 23. More than 200 students, staff and community volunteers spent the day assisting those in need by working in homes and for charitable organizations.
- The Community College Foundation set another record during its annual Key Event auction on Oct. 22. LRSC supportersflashbacked to the 1960s and raised $115,000. The Key Event raises money to support LRSC scholarships, athletics, programs, the Paul Hoghaug Library and other special projects.

Mayville State University
- MaSU received its largest single gift to date: $1 million. An endowment fund has been established and will provide scholarships to help non-traditional students achieve their educational goals. The scholarships are geared toward those who may be changing their paths in life or changing careers.
- Twenty-one students are enrolled in MaSU’s first graduate-credit course – a science, technology, engineering and mathematics (STEM) strategies course. MaSU has recently entered into agreements whereby MiSU and VCSU will accept the transfer of MaSU’s graduate credits into their programs.
- An addition to MaSU’s science and library buildings is the new home of the Division of Education & Psychology. Library and science building renovations are nearing completion. The recently renovated Agassiz Hall, MaSU’s largest residence hall, is currently 95 percent occupied. The facility features suite- and apartment-style housing accommodations.

Minot State University
- UND Staff Senate members delivered flood-relief supplies to MiSU Oct. 19. Tools, painting supplies, kitchen utensils, bedding and cookware were among the items given to MiSU and UND medical school employees impacted by the flood. The UND Staff Senate challenged other North Dakota University System schools to help rebuild Minot, and NDSU took the challenge. NDSU students and a NDSU Staff Senate member delivered items Nov. 3.
- The North Dakota Center for Persons with Disabilities, MiSU’s Center of Excellence on Developmental Disabilities, received a $840,000 federal grant from the Maternal and Child Health Bureau of the U.S. Department of Health and Human Services for support.
Celebrating Successes, from Page 5

of state work on autism spectrum disorders. Titled “Support Autism in North Dakota,” the grant will be used to improve services for children and youth. The funds will support collaboration among NDCPD; North Dakota Family Voices, N.D. Department of Health, Children’s Special Health Services; and the N.D. Department of Human Services.

• MiSU’s Rural Crime and Justice Center
  • The Steeple Award was presented to an employee group for the Math Olympics, an event held to promote math in area Class B schools. Award winners include Dr. Kristi Jean, Brian Hagelstrom, Larry Merbach, Maria Kaduc, Dr. William Shay, Neil Rittenour, Betty Veland, Valerie Erickson, Kim Dassenko, Sherri Metcalf, Cheryl Brown, Sybil Priebes, Carrie Leopold and Sarah Barsness.

North Dakota State University

• NDSCS received $243,000 for energy upgrades and improvements and an additional grant of $392,000 for equipment upgrades. NDSCS is expected to decrease energy consumption by about 8 to 10 percent, saving nearly one million kilowatts over one year.

North Dakota State College of Science

• On Oct. 27, NDSCS honored three employee groups with the college’s annual LIFE and Steeple awards. The first LIFE award went to Dallas Fossum, Dawn Jirak, Scott Anderson, Roger Jacobs and Heather Goroski for their work on energy savings projects. Through the group’s efforts, NDSCS received $243,000 for energy improvements and an additional grant of $392,000 for equipment upgrades. NDSCS is expected to decrease energy consumption by about 8 to 10 percent, saving nearly one million kilowatts over one year.

• The second LIFE award was presented to Barb Mund, Jennifer Sanchez, Aggie Pettig and Shari Thompson for their work on degree-audit project software. With implementation of Academic Advisement, advisors and administrators can provide better course selection recommendations. Students will know immediately how dropping or adding classes will affect program requirements and graduation dates.

• The Steeple Award was presented to an employee group for the Math Olympics, an event held to promote math in area Class B schools. Award winners include...
Consent Agenda Items Approved

Consent agenda items approved at the Nov. 2011 State Board of Higher Education meeting include the following:

**Financial and Facility Consent Agenda**

**NDSCS:** Approval of the chancellor’s interim authorization to seek a $4 million change in revenue bond authority from Schultz Hall to Riley Hall during the 2011 special legislative session

**NDSU:** Contingent upon Centers of Excellence Commission approval of a budget modification request for the CBRP, approval to (1) apply for/accept funding for the “fit-up” of the Center for Biopharmaceutical Research and Production in the Batcheller Building at the Research and Technology Park at an estimated cost of up to $1.75 million; (2) proceed with the project, upon approval and receipt of cash matching funds from the Greater Fargo Moorhead Economic Development Corporation to Centers of Excellence Program in the amount of $2 million; and (3) seek Budget Section approval

**NDSU:** Approval to proceed with removal of three buildings from campus: (1) scab research greenhouse; (2) dry bean research greenhouse; and (3) turf/floral greenhouse

**UND:** Approval of $220,000 in additional funding ($425,000 to $635,000) for general renovation work, including electrical and mechanical upgrades to the existing Facilities Management steam plant to be funded from steam plant replacement funds derived from steam sales

**UND:** Approval of an increase of $10,000 ($11,200,000 to $11,210,000) for the Education Building addition and renovation to complete close-out and warranty support work, utilizing up to $10,000 in gift funds; furthermore, authority to seek interim Budget Section approval of this change per NDCC 48-01.2-25

**WSC:** Approval to correct the 2011–12 full-time college, activity and technology fees, assuming a 15-credit-hour load per semester; these fees are based on the same methodology as tuition

**WSC:** Approval of a change in project scope from completion of Phases I and II of the campus branding project at an estimated cost of $3 million to completion of Phase I only at a cost not to exceed $1.8 million to be paid from $1 million in Permanent Oil Tax Trust Funds and $800,000 from donations and grants; further, seek Budget Section approval for a change in project scope per NDCC 48-01.2-25

**WSC:** Approval of the chancellor’s interim authorization to seek state funding of $3,811,626 during the 2011 Special Legislative Session to address campus needs related to changing economic and social conditions in the Williston area

**Academic Consent Agenda**

**NDSU:** Offer a minor in leadership studies via Tri-College

**NDSU:** Offer a minor in speech, language and hearing sciences via Tri-College

**UND:** Request for an institutional organizational change: North Dakota Simulation, Teaching, and Research Center for Healthcare Education (ND STAR)

**VCSU:** Offer a B.S. in athletic training

**Upcoming SBHE Meetings**

Dec. 15 ................. NDSU
Jan. 19 ................. Conference Call
Feb. 23 ................. NDSCS