North Dakota Higher Education Challenge Fund
Rules of Operation & Procedures

A matching grant fund for the advancement of higher education academics.
Introduction
The 65th legislative assembly appropriated two million dollars from the general fund to enhance North Dakota University System institutions through a matching grant fund. The North Dakota Higher Education Challenge Fund is intended to ignite a philanthropic spirit to support North Dakota colleges and universities. The State Board of Higher Education shall award one dollar in matching grants for every two dollars of non-state, non-federal dollars raised by the institutional foundations of North Dakota colleges and universities for projects dedicated to the advancement of academics. Distributions of grant awards will be made based upon the review and approval of the legislatively prescribed grant review committee.

The grant review committee consists of the Governor, or the Governor’s designee, who serves as the chairman of the committee, two members of the House of Representatives Appropriations Committee, two members of the Senate Appropriations Committee, two members appointed by the Governor, and two members appointed by the State Board of Higher Education. The following have been appointed for the 2017-2019 biennium: Lt. Governor Brent Sanford (chair), Senator Karen Krebsbach, Senator John Grabinger, Representative Jim Schmidt, Representative Bob Martinson, Rick Burgum, Connie Nicholas, Kathleen Neset and Casey Ryan.

Grant review committee meetings will be held as needed, on an approximate bimonthly basis, and are subject to applicable North Dakota open meetings and open records laws.

Grant & Project Eligibility
To qualify for a matching grant, an institution’s application must be approved by the grant review committee and meet the minimum match threshold: at least fifty thousand dollars for the University of North Dakota and North Dakota State University and at least twenty five thousand dollars for the other North Dakota University System institutions. Eligible match contributions can be from individuals, families, corporations, nonprofits or dedicated campaigns organized by the respective institutional foundation. In kind donations are not eligible for match contributions. In accordance with N.D.C.C. 15-10-50, if the State Board of Higher Education provides grant funds to an institution, on the basis of a monetary pledge, and if the amount forthcoming is less than the amount pledged, the institutional foundation is liable to the institution for any shortfall. Pledges should not exceed seven years.

Private funds that are designated to be matched by the state may not be leveraged again by public funds. The North Dakota University System Foundation is not eligible for a grant.

Endowed Activity
Donations for an endowed activity are eligible for state matching funds. Donations received by the foundation, but not available for use until the death of the donor, are eligible for state match. State funds may be distributed to the foundation upon receipt of the donation. State funds may be used to fund the endowed activity in advance of the private donor’s death. In the event the donor revokes the donation, the institutional foundation is liable for the shortfall.

Funding Amounts & Timelines
From July 1, 2017 to December 31, 2018, two hundred thousand dollars is available to the University of North Dakota, excluding the School of Medicine and Health Sciences, and North Dakota State University respectively. Two hundred thousand dollars is available to each of the following institutions: Bismarck State College, Dakota College at Bottineau, Lake Region State College, Mayville State University, Minot State University, North Dakota State College of Science, Valley City State University, and Williston State College.
If allocated funding has not been awarded by January 1, 2019, the available funds will be made available to the respective institutions as outlined later in this document. If the remaining dollars after January 1, 2019 are insufficient to provide a matching grant in the amount of one dollar for every two dollars raised by the institutional foundation, the State Board of Higher Education shall award a lesser amount.

The State Board of Higher Education will retain up to one-quarter of one percent of any grant awarded to assist with administrative expenses. This amount will be deducted from each grant as paid.

**Application & Review Process**

Prior to beginning fundraising, it is required that the institution presents the project idea or campaign to the grant review committee for eligibility scope approval. This is necessary so that fundraising efforts have confidence that the final application will fit the scope and intent of the fund’s intention. Obligation of funds will not be granted at this point in the process. Project scope approval can be requested at any point during the biennium. Scope approval applications must be submitted by the respective institution’s Office of the President to the North Dakota University System office using State Form Number 60559.

Applications for matching dollars must be submitted by the respective institution’s Office of the President to the North Dakota University System office, using State Form Number 60473, and be signed by all required parties. Applications can be submitted at any time to the North Dakota University System office. The application must include how the institution will benefit academically from the project, demonstrate community and student support, and provide documentation of cash or monetary pledges received after July 1, 2017.

Qualifying applications for matching dollars that are exclusively dedicated to the advancement of enhanced academics include investments in research, scholarships, technology, endowed chairs, and investments in educational infrastructure. Examples of applications that are not exclusively dedicated to the advancement of academics include scholarships intended solely for the benefit of athletics, campus facility repair projects, and new capital construction projects. Additionally, aesthetic landscaping costs are not an eligible expense for grant match.
Educational infrastructure is defined as all resources necessary to develop and deliver educational programming, and support effective teaching and learning, in turn facilitating successful students and instructors; **excluding capital construction or structural renovation projects**. Examples of Educational Infrastructure may include, but are not limited to, the items listed below in Table 1.

**Table 1:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>IT equipment upgrades &amp; installation – switches, routers, wireless access points, wiring</td>
<td>Technology</td>
</tr>
<tr>
<td>Electrical wiring to support IT and instructional equipment</td>
<td>Technology</td>
</tr>
<tr>
<td>Specialized software, upgrades, installation – delivery of distance ed., other</td>
<td>Technology</td>
</tr>
<tr>
<td>Update library resources – create digital collection</td>
<td>Other</td>
</tr>
<tr>
<td>Update library or other learning space furniture, fixtures or equipment</td>
<td>Other</td>
</tr>
<tr>
<td>Science lab equipment</td>
<td>Equipment</td>
</tr>
<tr>
<td>Robotic equipment for STEM learning activities</td>
<td>Equipment</td>
</tr>
<tr>
<td>Sound or video equipment</td>
<td>Equipment</td>
</tr>
<tr>
<td>Small equipment for student checkout/use – laptops, desktops, thin clients, digital cameras, tablets, iPads, scanners, microphones, other</td>
<td>Equipment</td>
</tr>
<tr>
<td>Portable student collaboration stations/digital media labs</td>
<td>Equipment</td>
</tr>
<tr>
<td>Smartboards</td>
<td>Equipment</td>
</tr>
<tr>
<td>Simulators – nursing/other</td>
<td>Equipment</td>
</tr>
<tr>
<td>Books, reference materials or other media and subscriptions to full-text databases and online streaming video</td>
<td>Other</td>
</tr>
<tr>
<td>Curriculum research and development for new or expanding programs</td>
<td>Other</td>
</tr>
</tbody>
</table>

Grant review committee meetings will be convened at the call of the chair and applications will be heard in alphabetic order by institution. An oral presentation to the grant review committee shall be given by the institution’s President, or a designee of the institution’s President. If the latter, this designation must be expressed in writing and signed by the institution’s President expressing his/her full knowledge of the application. Along with the President or the President’s designee, an institution can invite any other individual to participate in the presentation of the project to the committee. The grant review committee may make recommendations for reapplication regarding the scope or qualifying components eligible for funding of the project. The State Board of Higher Education shall distribute the funds according to the grant review committee’s decisions.

**Pooled Funding Application Process & Determination**

If designated funds have not been awarded to campuses by January 1, 2019 the remaining funds are combined into two separate pools which institutions can access. This funding will be defined as “pooled funding.”

The first pool of funding will consist of any remaining funds from the University of North Dakota, excluding the School of Medicine and Health Sciences, and North Dakota State University. Only the University of North Dakota, excluding the School of Medicine and Health Sciences, and North Dakota State University will be able to access this pool of funding.
The second pool of funding will consist of any remaining funds from Bismarck State College, Dakota College at Bottineau, Lake Region State College, Mayville State University, Minot State University, North Dakota State College of Science, Valley City State University, and Williston State College. Only the institutions listed in this paragraph are eligible for the dollars in this second pool.

Applications for pooled dollars will be considered in quarterly funding rounds, in the chronological order in which they are received, and until all funding is depleted. Applications must be submitted by the respective institution’s Office of the President to the North Dakota University System office, using State Form Number 60473, and be signed by all required parties. The first application round deadline will be in January 2019. Application information must include a description of how the institution will benefit academically from the project, demonstrate community and student support, and provide documentation of cash or monetary pledges received after July 1, 2017.

For each biennium, and dependent upon the unique circumstances existing at the time, the granting committee can determine, by a majority vote, the manner in which pooled funding will be awarded. If there is not a majority vote for an alternate method of awarding the pooled funds, the committee will utilize the following factors, weighted as detailed below, for pooled funding award consideration:

1. Academic enhancement (60%)
2. Community and student support (5%)
3. Documentation of donor commitment (20%)
4. Date of donor commitment (5%)
5. State Board of Higher Education approval, where applicable (10%)

Once the applications have been ranked by the individual committee members and cumulatively scored, the grant review committee will have discussion on the proposed funding projects. The scores will be used for the purpose of discussion and are not considered the final decision of the committee. All projects must be fully funded with the exception that the last project on the approved funding list may be less in the event the funding request exceeds the remaining dollars.

**Fund Distribution & Reporting**

When the application(s) has been approved by the grant review committee, a memo will be sent from the chair to the Chancellor of the North Dakota University System authorizing the distribution of funds. 100% of the state approved funds will be distributed to the institution’s Office of the President unless the grant review committee or the institution requests an alternate distribution schedule. A memo of understanding (MOU) between the institution and the institution’s foundation must be on file with the North Dakota University System office prior to any distributions. Funds will be distributed from the general fund.

Once the grant awards have been approved, modifications may be made to the project’s scope, total financial investment, etc. with approval from the grant review committee and the State Board of Higher Education.
Each institution must submit quarterly reports of the distributed funds to the North Dakota University System office, utilizing State Form Number 60859, and these reports should also be forwarded to the grant review committee. The purpose of these summaries is to provide information for the compilation of periodic status updates and accomplishments to the Governor’s Office, Interim Committee on Higher Education legislative committee, and State Board of Higher Education. The summaries must include a brief synopsis of the status of the project and a financial overview of the project expenses to date.

All funds will be subject to the annual North Dakota University System financial audit as well as the Bi-annual North Dakota University System office operational audit conducted by the State Auditor’s Office. The results from these audits will be presented to the grant review committee. All funds are subject to state procurement and open records laws.

**Rules of Operation & Procedures Document**

This document serves as the rules of operations and procedures for the Higher Education Challenge Fund. It has been reviewed and approved by the grant review committee and forwarded to the State Board of Higher Education and legislative management. Any changes to the rules and procedures will require a majority vote of the grant review committee.

Origination: July 9, 2013
Revised and Approved: November 18, 2015
Revised and Approved: August 15, 2017